

APPENDIX B: CHAIRMEN PROFILES

Mr S Dhanabalan 丹那巴南

Chairman, Temasek Trust 淡马锡信托基金会主席

Mr. S Dhanabalan is currently a Board Director of GIC Private Limited; Member, Council of Presidential Advisers; Member, Presidential Council for Minority Rights; Chairman of the Board of Trustees of Temasek Trust and Chairman of Mandai Park Holdings Pte Ltd.

He was Chairman of Temasek Holdings (1996 – Jul 2013), Chairman of Singapore Airlines (1996-98), Chairman, DBS Group Holdings Ltd (1999-2005) and Director, Government of Singapore Investment Corporation Private Ltd (1981- 2005).

Mr. Dhanabalan started his career in the Singapore Civil Service in 1960 and later served, from 1961 – 1968, in the Economic Development Board, the government investment promotion agency. He was part of a small group that established the Development Bank of Singapore where he served from 1968–1978. He entered politics in 1976 and was a Member of Parliament from 1976 to 1996. While a Member of Parliament, he was Minister for Foreign Affairs (1980-88), Minister for National Development (1987-92) and Minister for Trade and Industry (1992-93). During this period, he was also concurrently Minister for Culture (1981-84) and Minister for Community Development (1985-86).

In 2007 he was conferred the Order of Temasek (Second Class), and in 2015, the Order of Temasek (First Class).

Mr Goh Geok Khim 吴玉钦

Chairman, Temasek Foundation International 淡马锡国际基金会主席

Mr Goh Geok Khim is Executive Chairman of G.K.Goh Holdings Limited. He is also Non-Executive Chairman of Boardroom Ltd, Federal Iron Works Sdn Berhad and Non-Executive Independent Chairman of Japfa Ltd.

Mr Goh started his career in his family business. He left in 1968 to join the stockbroking industry and in 1979 established the G K Goh Stockbroking group.

Mr Goh had previously served as a Member of the National Heritage Board and Chairman of the National Museum of Singapore, Non-Executive Director of Lam Soon (M) Berhad. He was also a member of the SGX-ST Disciplinary Committee from 1998 to 2006.

Mr Goh graduated with a Bachelor of Science degree in Civil Engineering from the University of Colorado.

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Mr Richard Magnus 马格纳斯

Chairman, Temasek Foundation Cares 淡马锡关怀基金会主席

Mr Magnus is currently Chairman of the Public Transport Council, Public Guardian Board, Political Films Advisory Committee, Bioethics Advisory Committee, Ministry of Home Affairs' Remote Gambling Act Appeals Advisory Panel and is a Member of the Public Service Commission and the Ministry of Home Affairs' Independent Review Panel. In the private sector, Mr Magnus serves on the boards of Temasek Cares CLG Limited, CapitaLand Mall Trust Management Limited, Singapore Consortium Investment Management Limited, and is Chairman of the Management Board of Human Capital (Singapore) Pte Ltd. He was the Founding Chairman of the Casino Regulatory Authority. He is also Singapore's First Representative to the ASEAN Inter-Governmental Commission on Human Rights; the first Chairman of the Casino Regulatory Authority; and an Expert Member on UNESCO's International Bioethics Committee, as well as an alumnus of the National Agenda Council of the World Economic Forum.

Mr Magnus is a retired (now termed Chief) District Judge. He was awarded the Meritorious Service Medal for his exceptional public service and awarded the Outstanding Volunteer award by the Ministry of Social and Family Development; and the Public Service Star by the State in 2015.

Mr Magnus graduated from National University of Singapore with a Masters of Laws. He is also an alumnus of the Harvard Business School and the John F Kennedy School of Government.

Mr Benny Lim 林双河

Chairman, Temasek Foundation Connects 淡马锡联系基金会主席

Mr Benny Lim was the Permanent Secretary of the Ministry of National Development from Nov 2011 to Apr 2016. Mr Lim also held concurrent appointments as Permanent Secretary in the Prime Minister's Office and Permanent Secretary, National Security & Intelligence Coordination.

Mr Lim started his career in the public service as a police officer. He was a Deputy Commissioner of Police when he left the Police Force to join the Administrative Service in 2001. Mr Lim has served as the Director, Internal Security Department and subsequently as Permanent Secretary of the Ministry of Home Affairs.

Mr Lim has a BA (Hons) in English from the National University of Singapore and a MSc in Political Sociology from the London School of Economics and Political Science.

Mr Lim was awarded the Meritorious Service Medal in 2010. Mr Lim retired from the Civil Service on 1 May 2016.

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Mr Liew Mun Leong 廖文良

Chairman, Temasek Foundation Nurtures 淡马锡培育基金会主席

Mr Liew Mun Leong has spent 22 years in the public service developing Singapore's Changi Airport, military airports and establishments. He was involved with the construction of Changi Airport from the beginning in 1975. He has also served on the Executive Board of International Organisation for Standardisation (ISO) for which he was later elected as its President for one term.

In the private sector, he has another 24 years of experience leading 10 public listed companies investing and developing real estates in Asia, Middle East, UK and Europe. In 2000, he was the founding Group President & CEO of CapitaLand Limited, a public listed real estate company, which under his watch till 2012, has become one of the largest real estate group in Asia.

Mr Liew currently chairs the Changi Airport Group responsible for the operation and development of Changi Airport and Surbana Jurong Group, a large consultancy group in urban and infrastructure development. He is a Senior International Business Advisor appointed by Temasek to advise the Group on long term real estate investments in New York, London and Tokyo. He sits on the boards of Singapore Exchange, NUS Business School, Human Capital Leadership Institute, Chinese Development Assistance Council and the Singapore China Foundation. He also chairs Temasek Foundation Nurtures CLG Ltd.

In 2013, Mr Liew was appointed as Provost's Chair Professor (Practice) (pro bono) in National University of Singapore Business School and Faculty of Engineering.

For his exceptional contributions to Singapore, Mr Liew was awarded the Meritorious Service Medal by the President of Singapore in 2011. In 2016, Mr Liew was conferred France's National Order of the Legion of Honour (Ordre national de la Légion d'honneur), with the rank of Knight.

Mr Liew is a registered professional civil engineer. He has written four books, titled Building People: Sunday Emails from a CEO, volumes 1–4.

Prof Leo Tan 陈伟兴

Chairman, Temasek Foundation Innovates 淡马锡创新基金会主席

Professor Leo Tan is Director (Special Projects), Faculty of Science, National University of Singapore and Advisor to the Lee Kong Chian Natural History Museum which was opened on 28 April 2015.

He is a marine biologist by profession but has deep interest in youth outreach and education. He chairs the NParks Garden City Fund, National Youth Achievement Award Council, Temasek Singapore Technologies Endowment Programme, the Science Sub-Commission of the Singapore National Commission for UNESCO and Temasek Foundation Innovates. He is also Singapore Governor to the Asia-Europe Foundation and member of the Government Parliamentary Committee Resource Panel for National Development & Environment and Water Resources

He was Director/CEO of the Science Centre, Singapore (1982 – 1991) and Director of the National Institute of Education (1994 – 2006). As an academic at NUS and NIE he promoted social and environmental stewardship among his students. As Director of Science Centre

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and Chairman of National Parks Board (1998 – 2007), he championed green causes and environmental awareness/action among school students, tertiary students and the general public.

Mr Teo Ming Kian 张铭坚

Chairman, Temasek Foundation Ecosperity 淡马锡生态欣荣基金会主席

Mr Teo Ming Kian served as Permanent Secretary in Ministry of Defence, Ministry of Communications, Ministry of Finance as well as Executive Chairman of the National Science and Technology Board (renamed later as Agency for Science, Technology and Research) and the Economic Development Board. He retired from the Civil Service in Oct 2011 as the Permanent Secretary for National Research and Development, Prime Minister's Office.

Mr Teo Ming Kian has been a Director at Temasek Holdings since 1 October 2006. Mr. Teo is concurrently the Chairman of Vertex Venture Holdings Ltd, Earth Observatory of Singapore (NTU), Tessa Therapeutics Pte Ltd, Tychan Pte Ltd, Temasek Foundation Ecosperity CLG Ltd and Temasek Life Sciences Laboratory Ltd and its subsidiaries - Temasek Life Sciences Ventures Private Ltd, Temasek Life Sciences Accelerator Pte Ltd and JOil (S) Pte Ltd.

Mr Teo is also a Board Director of Heptagon Advance Micro-Optics and Fellow of the Singapore Academy of Engineering. Before he retired from the Singapore Civil Service, he was the Permanent Secretary and Executive Chairman for several Singapore government ministries and agencies. Mr. Teo was conferred the Singapore Public Administration Medal (Gold) in 1993, the Commander First Class — Royal Order of the Polar Star (Sweden) in 1994, the Distinguished Alumni Award, Monash University, Australia in 1999, the Meritorious Service Medal in 2008 and the Defence Technology Medal (Distinguished Leadership) in 2015.

Mr Teo holds a Bachelor of Engineering (First Class Honours) degree in Mechanical Engineering from Monash University in Australia, and Master of Science degree in Management Studies from the Massachusetts Institute of Technology.